



INSTITUTE OF NATIONAL  
ANTI-DOPING ORGANISATIONS

A world map with a white outline and a yellow fill. The map is centered on the Atlantic Ocean. The text 'Anti-Doping Reform – Proposals from the Coal Face' is overlaid on the map in a large, bold, black font. The text is positioned over the Americas, Europe, and Asia.

# Anti-Doping Reform – Proposals from the Coal Face

Play the Game 2017 Eindhoven

Joseph de Pencier, CEO iNADO

# The Current Dynamic

- WADA as regulator
  - McLaren Reports and other investigations
- Leadership of anti-doping:
  - sport doctors / scientists → lawyers / professional administrators → police officers / investigators → athletes themselves?
- Work of investigative journalists (revealing state-sponsored / private sector doping)
- Independent Testing for IFs
  - But is the ITA independent? Why just testing? Why not an authority under WADA oversight?
- Athletes' Charter of Rights
- NADO Reform Proposals

# The Current Dynamic

- NADOs do the majority of anti-doping
  - Prevention activities, investigations, samples, TUEs, public advocacy
- NADOs provide national AD programmes that permit NOCs, NPCs and NFs to demonstrate Code compliance (with IOC, IPC and IF requirements)
  - NADOs regulate the Code compliance of national sport bodies
- NADOs provide AD programmes for MEOs (Sydney 2000, Vancouver 2010, Glasgow 2014, PyeongChang 2018, Gold Coast 2018, Tokyo 2020)

# NADO Leaders Meetings

- Copenhagen August 2016
- Bonn October 2016
- Dublin January 2017
- Denver September 2017
- Bonn January 2018

# NADO Reform Proposals

- Independence, transparency, oversight, resources
- Remove structural conflict of interest in anti-doping governance (especially for WADA), improve oversight
- Equip WADA to deal with catastrophic anti-doping failure (not just technical non-compliance)
- Sport movement to match what governments spend on anti-doping (€ 100s of millions annually world-wide)
- Independent anti-doping internationally
- Russian exclusion until doping culture fixed

# Anti-Doping Governance

- “Behind every sporting scandal is a failure of governance.”
  - Dr. David Hughes, CMO, AIS, *Tackling Doping Sport 2016*
- Conflicts of Interest
  - WADA independence: reduce / eliminate structural conflicts of interest (WADC 2009 Art. 20.7.8: WADA authority for “facilitating inquiries and investigations”)
  - ITA governance (its governing Board)
  - Ministerial interference (Australia 2012-2014)
- Transparency

# WADA Oversight of Code Signatories

- ISCCS adopted for April 1 2018
  - How would Russia have been / will be treated?
- But:
  - Non Anti-Doping Organisation (ADO) Signatories remain beyond WADA's direct oversight (ITA, CADF, AIU, etc.)
  - No sanctions (yet) for the directing persons of ADOs that fail to do their jobs or even corrupt anti-doping
  - No plan for monitoring WADA's own Code compliance
  - No plan yet to enforce Signatories required to monitor and enforce Code compliance by their members / recognised bodies (for example, IF oversight of NFs, IOC oversight of NOCs, IPC oversight of NPCs)

# Independent Testing for IFs

- Principle long-proposed by NADOs, and more recently by IOC
- Independent anti-doping / integrity units
- Leverage leading NADOs
- Capacity to assist “non-compliant” ADOs
- “Full-Service” not just sample collection (especially expert test planning, sharing I&I, results management)
- WADA oversight, not WADA operation



# Exclude Russia Until Confidence Regained

- Athlete strict liability to be matched by national (and sport organisation) strict liability
  - Treat organisations as robustly as individuals
- Sanction organisations for anti-doping omissions, negligence or misconduct
  - Recognise and accept that organisational sanctions impact individual members – and that it is only the fault and responsibility of the negligent or villainous organisations themselves that they cause such collateral damage (why penalising the directing minds so vital)
- Monitor Russian compliance – “walk the talk”

# Promote the Athlete Role

- Enfranchise athletes
  - Need more than NADO Athlete Committees / cooperation with independent national athlete organisations
  - Self governing profession model (like law, medicine, etc.)
- Strict liability for athletes requires strict liability for ADOs – which have greater duties
- Many athletes still look to investigative journalists and not ADOs to report doping
- FairSport (support for those who report doping)
- Athletes' Charter of Rights (with substance)
- WADA Athlete Anti-Doping Forum May 2018



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A world map with a white background and black outlines of continents and countries. The map is overlaid with a semi-transparent green color, highlighting various countries across all continents, including North America, South America, Europe, Africa, Asia, and Australia.

# Clean Sport Together

CLEAN SPORT TOGETHER



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